

# GREYINNOVATION VENTURES I, LP

\$100M ESVCLP FUND

We go beyond just investing; we fund the technology to benefit people and the planet

CONFIDENTIAL
GREY INNOVATION
INVESTMENT PARTNERS PTY LTD

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With a \$100M Early Stage Venture Capital Limited Partnership (ESVCLP), Grey Innovation Investment Partners (the Manager) is decreasing the traditional risk of the ESVCLP model by investing in sophisticated start-up companies. With first market access to Grey Innovation Group's suite of companies in, or approaching early revenue stage, the risk is significantly reduced.

As an **ESVCLP fund**, we are uniquely positioned to generate significant tax credits and savings. Unprecedented government funding of over \$23 billion is available for the sectors aligning with our portfolio and mandate.

Now is our time.



Grey Innovation Group is recognised internationally for operating a scalable platform to unlock the best IP and fast-tracking it to commercial success. Its model of repeating the startup process across multiple sectors, allows for a unique and successful skill set.

Its proven track record and relationships with institutions, industry and governments puts Grey Innovation Group at the forefront of unrealised IP opportunities.



# History

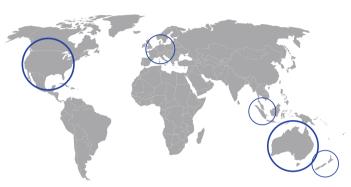


Since

1998

history of solving complex problems for leading companies whose combined market caps are now \$2B+

#### **Global presence**

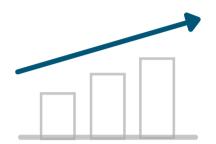


Headquarters in Melbourne with operations in New Zealand, Singapore, Germany and the US



#### 35+ direct staff

100 staff across portfolio companies with deep commercial and technical skills



Operates a **scalable platform** for identifying, licensing, developing and commercialising IP to create substantial new companies

#### **Our sectors**







Active in Medtech, Cleantech and Homeland Security sectors, solving hard and significant problems leveraging hardware and software



Strong relationships with over 30 universities, research institutions, Government and leading industry technology players The Australian government R&D Tax Incentive provides a benefit through a refundable tax offset of 43.5%



\$50M+

Accessed non-dilutive funding from domestic and international government agencies



Built the Grey Innovation Group portfolio, of **7 diversified assets**, over 5 years to **\$177M+ value** 

# Grey Innovation Group initial investment portfolio



COMPANY	STAGE	GREY OWNERSHIP	COMPANY VALUATION A\$M	PORTFOLIO VALUATION A\$M	VALUATION METHODOLOGY*	TOTAL RAISED A\$M
Eco Detection Pty Ltd	Commercialisation	40.19%	42.11	16.92	Raise in progress <sup>1</sup>	15.06
Firefly Health Pty Ltd <sup>6</sup>	Development	31.00%	13.61	4.22	Valuer <sup>2</sup>	4.94
GreyScan Pty Ltd	Revenue generating	24.75%	77.25	19.12	Last raise <sup>3</sup>	28.54*
TALi Digital Pty Ltd	Listed ASX:TD1	4.70%	34.01	1.60	Public market 4	18.2
Cardia Pte Ltd <sup>6</sup>	Development	44.25%	9.52	4.21	Raise in progress <sup>1</sup>	1.55
Track Alert System Holdings Pty Ltd	Development	68.0%	.83	.56	Valuer <sup>2</sup>	- * *
TOTAL			177.33	46.64		*7.69 under con note **no capital raised

### Investors gross IRR is currently >30% pa

#### Notes

- 1. Raise in progress is valued based on the current priced round that is yet to close
- 2. Value is based on a third-party company valuation commissioned by Grey Innovation Pty Ltd
- 3. Last raise is the last post money valuation at a capital raising event
- 4.30 Day VWAP
- 5. Cardia Pte Ltd is commercialising Safehouse Innovation Limited IP
- 6. Grey Innovation owns Convertible Notes in Firefly Health Pty Ltd and Cardia Pte Ltd which are not accounted for in this Asset Valuation (SGD1 = AUD1)

\*Governments have announced severe measure to counter the impact of COVID-19. The impact of these measures is uncertain on supply and demand drivers of valuations. Whilst we have sought to consider these impacts on our valuations, based on the dynamic and evolving information available, there is uncertainty as to the extent and duration of these impacts. The factors driving these conditions can change over short periods of time and their impacts on valuations may need to be reassessed periodically.

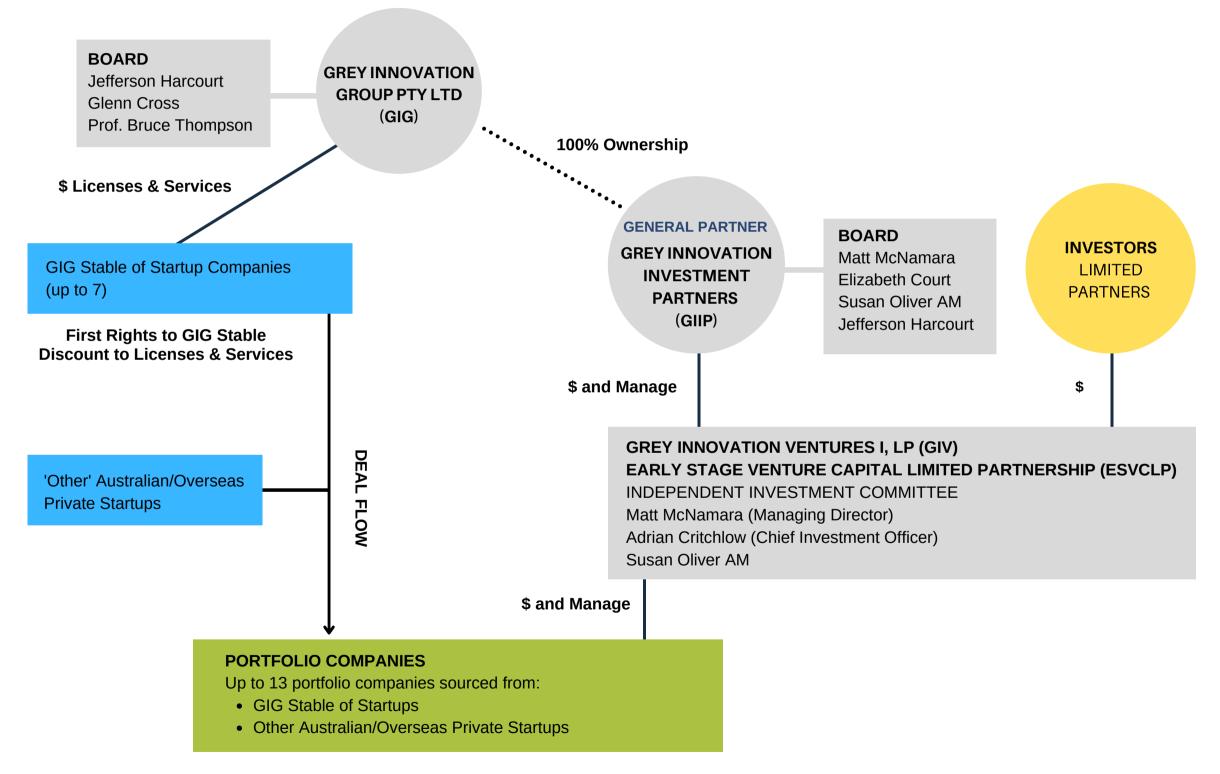


# **Grey Innovation** Group & Grey Innovation Investment Partners Relationship

- GIG earns revenue by providing discounted (25%) services to their startup companies and GIV Fund portfolio companies
- GIG grants First Right of Refusal to GIV Fund
- GIG investing \$2.5M into GIV Fund
- GIIP has an Independent Investment Committee including Valuation determination (external as required)
- GIG earns 20% of Fund Carry. GIIP executives/team earns 80% of Carry

## **Organisational Chart**





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### Deal flow structure

INVESTMENT PARTNERS

GREY INNOVATION GROUP PORTFOLIO COMPANIES















**FUTURE COMPANIES** 

First market access to Grey Innovation Group's reduce risked portfolio



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### The structure



### **INVESTORS**LIMITED PARTNERS

- Management team track record of delivering > 20% internal rate of return for investors
- Full access to all Grey Innovation Group resources
- 43.5% R&D cash rebate for Fund

#### MANAGER

GREY INNOVATION INVESTMENT PARTNERS
PTY LTD

#### **Fees**

- Management fee: 1.5% (years 1-5), 1% of invested capital (less investments written down to zero) thereafter
- Preferred return of 8% pa
- 20% carry
- Establishment fee (up to \$300K)

- No capital gains tax
- Projected internal rate of return > 20%
- Immediate 10% write off

#### **THE FUND**

GREY INNOVATION VENTURES I, LP
EARLY STAGE VENTURE CAPITAL LIMITED
PARTNERSHIP (ESVCLP)

- Size \$100M
- Term 10 Years (with potential to extend by 3 years)

- Up to 13 investments of ~\$7-10M each
- Targeted sectors: Cleantech, Medtech
- Australian private company deal flow

#### **PORTFOLIO COMPANIES**

First market access to Grey Innovation Group start-ups with:

- unique skills base, repeatable start-up processes
- discounted product development and commercialisation
- proven track record
- discounted service fees and licence fees
- access to a first class international network



# Responsible investing principles

We believe that the key to a sustainable future, is the commercialisation of technology that enhances the way we live and use our planet, without causing harm or depleting natural resources.

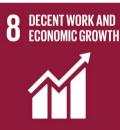
As a signatory of the UN Principles of Responsible Investing (PRI), we abide by the 6 principles for incorporating Environmental Social and Governace issues into our investment practice. We focus on the following UN Sustainable Development Goals where we think we can have the biggest impact:





















We consider ESG risks and opportunities with every single decision we make.



Billions of dollars are spent on research that never makes it to market. This is our hunting ground.

### INVESTMENT PARTNERS

### Deal flow

Grey Innovation Group operates a scalable platform to fast track the commercial success of start-ups.

The Fund has first market access to Grey Innovation Group's pipeline of sophisticated start-ups with skilled teams, initial customers and ready for scaling. Established partner relationships with leading global universities, research institutes and government, as well as expert manufacturing and distribution partners, all lead to significantly reduced risk.

#### **REPEATABLE PROCESS - REDUCING THE RISK**

#### **NEED**

Identify market opportunity or breakthrough technology

#### **SOLUTION & ANALYSIS**

Technical due diligence
Strategy
Market analysis
Positioning
Business case
Risks
Licensing

#### **PLAN & DESIGN**

Project planning
Requirements
Voice of Customer
System architecture
Cost estimates
Prototypes

#### **BUILD & TEST**

Beta testing
Validation testing
Compliance testing
Regulatory approval
Design finalisation
Customer trials

#### COMMERCIALISATION

Build team
Paid pilots
Building sales pipeline
Partnering

#### **Outcome**

TECHNICALLY AND COMMERCIALLY ESTABLISHED WITH INITIAL REVENUE

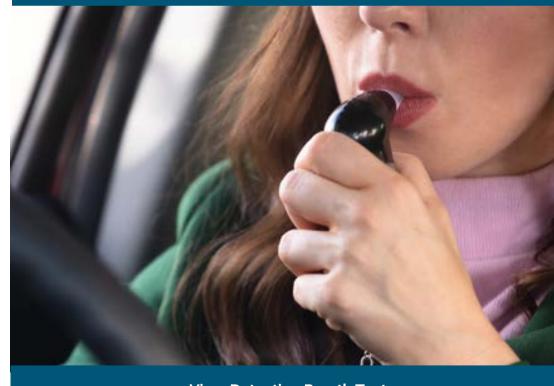
Scale-up team
Establish facilities & production
Global marketing & sales
Product cost optimisation
Next gen technology commercialisation

#### 20+ years of refining the commercialisation process of start-ups



Homemade Explosives Trace Detection

The only trace detection in its class in the world for detection of inorganic explosives.



Virus Detection Breath Test
Providing non-invasive accurate testing of COVID-19 and future viruses in under 3 minutes.



Virus Detection Environment

A low cost and fast test that will confirm the presence or absence of coronavirus.



Pharmaceutical Trace Detection
On the spot quality management, inline cleanliness checks/monitoring between batches of drug production.



# Trace detection solutions for a safer world

Grey Innovation Group used its unique skill set and scalable platform to take the initial GreyScan technology and adapt it for further commercial opportunities.

This breakthrough technology trace detection system has been adapted into pharmaceutical trace detection, as well as surface and breath testing for virus detection, including COVID-19.















# Revolutionary water quality monitoring

Grey Innovation Group's portfolio company, Eco Detection, puts the laboratory in the field. The remote water quality monitoring system uses advanced sensors to provide real-time data via a fully managed platform. The platform is a managed service, creating continued after-sales revenue. The real-time approach empowers industry, government, and organisations to preserve and improve water quality and meet compliance obligations.

Real-time monitoring, as delivered by Eco Detection, is a key reform announced in the New Zealand Government's National Policy Statement on Freshwater Management 2020 and the company is working with both the Ministry for Environment and Ministry for Primary Industries to develop nationwide multi-year catchment monitoring programs for rollout in 2022.

In Australia, a 3-year project funded by The Ian Potter Foundation and supported by the government, EPA and industry will commence in the River Derwent catchment in early 2022.































# Global seaweeds market will be

US\$28.9B

by 2027 expanding at CAGR of 9.2%

Asia Pacific is currently the largest market today accounting for 75% of global revenue in 2019. Seaweed industry in Asia is typified by small scale, rope grown, labour intensive farms.

The Australian market is burgeoning and ripe for expansion. Government policy is driving innovation.

- 1. Commercial Seaweed Market Analysis 2020, Grand View Research
- 2. https://sitn.hms.harvard.edu/flash/2019how-kelp-naturally-combats-global-climate-change/





Grey Innovation Group is building the infrastructure to commercially cultivate seaweed, in the ocean, on a large scale. Seed funding is being raised and conversations and negotiations with prospective customers and partners are taking place.

#### **Emerging blue carbon credits**

Seaweed can sequester up to 20 times <sup>2</sup> more carbon per acre than land forests with some species growing up to 65 metres in height.

The seaweed market has the potential to achieve significant financial returns for investors while helping to drive industry growth with positive environmental and social impact.

# Global green hydrogen market will be

toss2.28B by 2027 expanding at CAGR of 14.24%





grandviewresearch.com

Australia's hydrogen industry is in signifcant growth phase.

The Federal Government has reserved \$370M to back new hydrogen projects.

Grey Innovation Group is leveraging its relationships with leading global research institutions, industry and government to identify projects to export hydrogen products and services.





# Now is our time. Unprecedented funding aligns with our portfolio and mandate.

\$1.9 billion Australian Renewable Energy Agency (ARENA) and Clean Energy Finance

Corporation (CEFC) to fund low emission technologies.

\$300 million Advancing Hydrogen Fund (Federal Government) (run by the CEFC)

The Manufacturing Translation and Integration Streams aims to help manufacturers

translate good ideas into commercial outcomes. This forms part of the Modern

Manufacturing Initiative (MMI).

**\$20 billion** Medical Research Future Fund (Federal Government)

Plus many more millions in ongoing grants for Cleantech and Medtech

R&D Tax Incentive - 43.5% credits on research and development

\$1.3 billion

# People





MATT MCNAMARA
MANAGING DIRECTOR



ELIZABETH COURT
NON-EXECUTIVE DIRECTOR



SUSAN OLIVER AM
NON-EXECUTIVE DIRECTOR



JEFFERSON HARCOURT EXECUTIVE DIRECTOR



ADRIAN CRITCHLOW
CHIEF INVESTMENT OFFICER



EMILY RYAN ESG OFFICER



MANDIE LAMMENS
GREY INNOVATION GROUP
COMPANY SECRETARY
INVESTOR RELATIONS
OFFICER



WANI WALL
GREY INNOVATION GROUP
BRAND & COMMUNICATIONS EXECUTIVE

#### MATT MCNAMARA, MANAGING DIRECTOR

#### IB Australian BioScience Fund I Principal involved: Matt McNamara (CIO)

- 2008 2014
- IRR = 22.5% net of fees to investors
- A\$41.8M Funds Under Management (FUM), A\$35M Called, \$60M returned to investors
- (Capital Return/Distributions by 31 March
- 12 investments, 12 exits

Dec 2016 – Dec 2019

A\$100.000.000 FUM committed

• 6 investments private and public

• IRR = 44% (Nov 2019) (Unrealised)

• \$49,550,000 Called (Dec 19)

• PE style 5 + 5-year fund

 Top quartile Ex US PE/VC Fund (Source: Cambridge Associates PE & VC Benchmarks Q1 2014)

**BioScience Managers Translation Fund I** 

Principals involved: Matt McNamara (CIO)

#### **Asia Pacific Healthcare Fund II** Principal involved: Matt McNamara (CIO)

- September 2012 Dec 2019
- A\$55,775,000 **FUM** committed
- \$53,790,573 Called (Dec 19)
- PE style 5 + 5-year fund
- 7 investments private and public
- IRR = 24% (Nov 2019) (Unrealised)

#### SUSAN OLIVER AM, DIRECTOR

**Independent member of the Investment Committee for IFM Investors Chair of Investment Committee for Victorian Government's Alice Anderson Fund** 

- · Angel investor in 18 start-ups since 2013 of which three successful exits at 1.4 times. 4 times and more than 30 times initial capital invested, (awarded exit of the year in 2018 in Techboard's annual awards) solid and performing angel investment portfolio currently of 14 growing businesses
- Awarded Angel of the Year in 2021 in Techboard's annual Australian Angel Awards
- Judge in 'Finnies' awards 2020 and 2021

#### ADRIAN CRITCHLOW, CHIEF INVESTMENT OFFICER

#### ActiveHotels.com - Booking.com Principal involved: Adrian Critchlow

- 2000 2004
- Raised \$720K (GBP 400K)
- Series A & B \$5.4M (GBP 3M)
- Won Deloitte Fast 50
- Sold to Priceline for \$230M (USD 160M)
- Seed investors received 16x return in 4 years
- Priceline market cap of USD 1B in 2004; renamed Booking Holdings with current market cap of USD 68B

#### **Active Investment Fund** Principal involved: Adrian Critchlow

- 2005 2007
- Invested in 9 startups
- Alertme.com sold to British Gas for \$117M (GBP 65M)
- Varden Recently A-round funded by Horizon Ventures
- Ionscope sold to Cronin Group PLC
- Revoo.com Running and profitable
- Texperts Sold to KGB operator of 118118 service
- I20 Water sold to Ombu Group with 10x return on investment
- WAYN closed
- Reciva.com (sold)



# The Manager's track record

#### Viralytics

















### Proven track record



#### **THE NEED**

In March 2020, COVID-19 forced global governments to boost their access to lifesaving ventilators. Grey Innovation Group saw the need and, without solicitation, offered the Australian Government their skills.

#### THE SOLUTION

Grey Innovation Group assembled a local consortium of thirty manufacturers to build the ventilators on home soil. With \$500K from the Victorian Government, then another \$34M from the Federal Government, Grey Innovation Group manufactured ~2,000 ventilators in under 6 months, of which 200 devices were purchased by the Victorian Government.

#### **COMMERCIALISATION**

Export opportunities for the NOTUS ventilator are in discussion and highly sort after technologies for virus protection are being researched.

Grey Innovation Group is directly contributing to the strengthening of investment in local technology and manufacturing, known as the "Make Australia make again" campaign.



#### THE NEED

Homemade explosives (HME) pose a significant risk to the modern world. With products sourced easily, recent history has seen HMEs used to take innocent lives and devastate cities. Current explosive trace detection (ETD) detect commercial and military-grade high explosives, exposing a critical weakness in the global trace detection system.

#### THE SOLUTION

Together with the University of Tasmania, GreyScan's developed the ETD-100, the only product in its class in the world for trace detection of inorganic compounds used in HME.

#### COMMERCIALISATION

There are 150,000+ ETDs deployed globally that cannot detect inorganic compounds.

GreyScan's internationally renowned reputation and trusted relationships with government and key stakeholders, has facilitated the deployment of the ETD-100. Trials and purchases for testing have already started with:

- Australian Federal Police
- The German Federal Police
- Ministry of Home Affairs in Singapore

### Media





#### 'Control your own destiny': Ventilator project highlights importance of local manufacturing





#### Ventilator stockpile up by 3000



"Everyone assumes we can just buy stuff from China but that just isn't the case. **Everything** is finite

Jefferson Harcourt, Grey Innovation

#### Commonwealth joins Vic gov in funding for ventilator manufacturing

Discission inc	maractar ing			
indered government has joined in wion counterparts in suggesting relian manufacturers who are sling critical moduled products. a April N. fesheral Minneser for stry, Science and Tachandage, in Andrews, amounted that Johnston, evolutionable in Semestron, evolutionable in a from the Commonwealth to	virus," the stid.  The funding is the latest round of targeted ouggest for the Australian manufacturing industry during the CVVII-19 production, which have encouraged collaboration serves actions to the collaboration for the collaboration proves are being produced tocally.  This deal demonstrators for present	"Varioris has the highest concentration of leading engineering and passibilities or composition in Australia, and as teach, we are well placed to work raperhot to build the Notice energinesy investor resultators as quickly as possible," Herecurst said, "We chark the Federal and	Victorian Conventments and the Advanced Manufacturing Grawth Custors for their support of the vision and rapid requires to get the program under way, and are overwhelmed by the willingness of our industry colleagues to respond in this critical loan of need."	
ner verifiation.  iis grant comes to addition  iis grant comes to addition  iis proposed from the Victorian  restreet. Gory Innovation  diag a connection of  diacturers to produce ventilators.  ille-coving equipment enables  volds CVP3-1 it symposes that	of beinging Annie manufacturers and clinicians teperhor and is also a reflection of the highly advanced manufacturing capability that exists in our country, and Andrews.  "It also shows the homefule citizens of clinicians are paint that's been on display as we request to the page continuous approachment of the page continuous dynamics. Companies			
obeir ability to brouthn, conting to Andrews, Cory- ration will produce 2,009 of the laters. Bein in another great runniple of radius industry and the private or working with our Consemment ware critical rupply of analyzal	which are normally in competition are working negother for the greater good.** Acrossing to Gory Innovation exercisive clear Jefferson Harcourt, the network of advanced manufacturers in Victoria has enabled businesses at the state to Everliby	/)(@		

Coronavirus shortages prompt Australia to bring manufacturing home

Critics say the country's economy is vulnerable because of its reliance on China

1.SMH 03/05/2020 2. Herald Sun 10.04.2020 3. The Australian 21.04.2020 4. Australian Financial Review 23.05.2020 5. Financial Times 15.04.2020 6. Manufacturers' Monthly April 7. Financial Times 15.04.2020

#### Aussie breath test answers infection question in just three minutes

thous. next phase for us is commercial—the oreath test aimed to discuss markers as an identifiers. Versity of Tasmania's Michael exposive actectors.	company says it a three-minute th test and is seek- funding for mass the end of the Melbourne-based he Australian the suld ultimately be in aged care and etermine whether	Chief esecutive Sam Olderton said the breath test detected SABS-GoV-2. the virus that causes COVID-19, but was yet to be submitted to health regulators for approveduse. The breath test works in under three minutes, 'Ms Ollerton said.' But we haven't gone to the Therapeutic Goods Administration or (US) Food and Drug Administration yet This is still all aboutaby testing, but the results are extremely promising. The	isation and mass manufacture. We are doing the rounds, seeking government funding to bely expedite hem assumantacture. Ms Ollerton said it was expected the text, which it was hoped would also detect emergent COVID variants, would be rolled out by the end of the year. "Although we are able to identify and separate the SARS-CoV-2, there's a lot of work to be done—we have to build this into an actual product," the said.	improve on current rapid tests by showing how infections someone was, not merely whether they had come into contact with the vinus. "It's quite possible that you can test possible to SARS-CoV-2 on one of these (existing) rapid tests had tatually you are not infectious and the other way around —you can be infections but test negative. she said. "There's a hoge gap—titre she said. "There's a hoge gap—titre she was a source of the companies looking at hereth (testing) but they are looking at the second of the companies of the second of t	"We are the only ones looking at leved of infectivity and how infectious someone is." The company has partnered with the same researchers who helped it develop its current Eureka Prize-winning product a highly sensitive and rapid test to detect traces of homemade explosives,  These are scientists at universities connected to the Australian Centre for Research on Separation Science, headed by the Universities of the Company of the Australian Centre for Research on Separation Science, headed by the Universities of the Company o	Breadmore. The research, seeking to apply the same detection technology for COVID as used for explosives, is co-funded by the CSIRO.  Ms Offerton said the breath test had a wide range or applications, bringing not only accuracy and speed but also not discomfort.  Manufacturing of testing unit would occur at the company? Port of Methourne plant, which currently produces the company?
	ctious.	next phase for us is commercial-	The breath test aimed to	disease markers as an identifiers.	versity of Tasmania's Michael	explosive detectors.

Test del respiro per capire chi ha contratto il Covid e quanto è contagioso: dura 3 minuti



#### Groundbreaking coronavirus BREATH test



COVID breath test from Aussie company GreyScan could open our borders



#### LASTAMPA

Coronavirus, nuovo test in Australia: in 3 minuti rivela anche quanto è contagiosa una persona





Australian company develops test that will tell you if you have coronavirus in iust THREE MINUTES - and all you have to do is breathe into the device



#### Company entwickelt einen Test, der zeigt, ob Sie Covid-19 in drei Minuten haben.

reitgestellt von Daily Mail MailOnline-Logo Ein australisches Unternehmen entwickelt einer Covid-19-Atemtest, der Fraehnisse in nur und bei Großveranstaltungen wie Sportwettkämpfen verabreicht werden kann. rton, Geschäftsführerin von GrevScan, sagte, einer



#### 推州长暗示明日解封几乎无悬念 | 返乡旅客头顶垃圾袋是为了不被人 出来 | 新的新冠检测方法三分钟出结果,不用捅脑浆

6日疫情新塔4例新型冠状病毒确诊病例,2例为本地传播,2例海外输入病例,检测量 3950次,累计确诊20,475例。 虽然没断宫。但解封几乎无悬念 维州州长今早重申。当

且成部分,但是许多人发现把拭子捅进鼻孔里不舒服。 现在墨尔本的GreyScan(灰色 illi 公司正在研发一种较弱的侵入性测试。仅用3分种就出结果。 GreyScan 公司 EO Samantha Ollerton 把这个方法与路边的呼气测酒试验类比。 Ollerton 女士对9





Melbourne company develops COVID-19 breath test

**COVID-19 BREATH TEST** 



#### **ADDENDUM**

**GREY INNOVATION VENTURES I, LP** 

# Our core values

Creating technology that enhances the way we live and use our planet, without causing harm or depleting natural resources.





Grey Innovation Investment Partners (GIIP) knows that investing goes beyond financial factors. Consideration of environmental, social and governance (ESG) issues is not only needed for the sustainability of our planet but is a critical requirement for thorough risk analysis.

Investing responsibly has historically been seen as an 'add on' to a long-term investment policy. This approach is outdated and sophisticated investors now focus on both financial and ESG issues. Not only does this allow for a more prosperous society for all, but it also enables consideration of a broader risk profile of a potential investment, decreasing overall portfolio risk.

We consider ESG with every single decision we make and apply our strict responsible investing principles to all investments within the fund. We look for ESG risks and opportunities throughout every step of the investment process.

#### **INVESTING IN EARLY STAGE GREEN TECHNOLOGY**

GIIP seeks to invest in early-stage green technology that aims to improve how we live and use the planet. We feel that the future of ESG lies in the commercialisation of technology that focuses on responsible and sustainable operations and outputs.

## We strive for a positive **ESG** impact alongside strong financial returns

#### Signatory of:



As a signatory of the PRI, GIIP commits to ESG transparency and accountability.

Signatories commit to abide by and report to the UN Principles of Responsible Investing (PRI). The PRI is a set of six voluntary and aspirational principles for incorporating and reporting on ESG throughout the investment process.



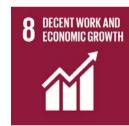








14 LIFE BELOW WATER











Grey is focusing on following UN Sustainable Development Goals where we think we can have the biggest impact.

#### **ADVOCACY**

As signatories of the UNPRI, we have committed to not only invest responsibly but to also lead by example. Creating and sharing engaging and thought-provoking content and showcasing our investments and their positive ESG impact helps us achieve this and inspire others to 'do better'.

We are proud of the mandates and strict ESG policies that underline the Fund and we offer investors the opportunity to use the positive ESG content to engage with key stakeholders.

#### **EXCLUSIONS COMMITMENT**

GIIP commits to excluding investments in companies that partake in any of the following activities listed below.

No direct investment in companies that derive revenue from;

- controversial weapons
- tobacco

No investment in companies that partake in;

- high levels of pollution/waste generation
- unnecessary levels of nuclear waste generation
- animal testing where a viable alternative is available

#### WE CONSIDER ESG EVERY STEP OF THE WAY

#### SCREEN

Filter investments in line with strict impact investing criteria.

#### **DUE DILIGENCE**

Evaluate potential material ESG risks alongside opportunities.

#### **RELATIONSHIPS**

Setting out clear expectations for the portfolio company.

Continue diligence.

**MONITOR** 

Performance monitored and reported on.

Management of ESG risks and value creation opportunities.

#### **Outcome**

INVESTMENT WITH
STRONG ESG PRINCIPLES



#### FREQUENTLY ASKED QUESTIONS

#### Q.

Given the close relationship between Grey Innovation Group (GIG) and Grey Innovation Investment Partners (GIIP)/ Grey Innovation Ventures funds (GIV), how can we be satisfied the perceived conflict of interest is handled?

#### A.

Upon application for our ESVCLP license, DISER, the ATO and Gilbert and Tobin ensured there was not an Affiliates situation with respect to GIG and GIV shareholders. In addition, the Boards of GIG and GIIP constitute different personnel, except for Jefferson Harcourt.

Whilst GIG has afforded GIIP and GIV funds first right of refusal to all capital raisings of GIG startup companies, (after any preemptive rights of 'current' shareholders), GIG has no say in the investment decision. The GIIP Managing Director (Matt McNamara) & CIO (Adrian Critchlow) constitute the Investment Committee and will independently make all investment decisions.

#### Q.

Given GIG owns 100% of GIIP, what is the economic benefit to GIG?

#### A.

The General Partner, GIIP, draws modest management fees of 1.5% p.a. for the investment period and reduced to 1% for the management and divestment period. It is not anticipated the GP will make a meaningful profit from Management Fees. The economic benefit GIG and GIIP Executive team aim to make will be via outperformance of the funds. After the Limited Partners (LPs) are returned their committed capital plus a Preferred Return of 8% IRR, the over performance "Carry" will be distributed 80% to LPs and 20% to GIIP. GIIP has in turn resolved to distribute any Carry, 80% to Executives and Non Executives for their respective contribution over the life of each fund, and the remaining 20% to GIIP.

NB: GIG will also be a LP of \$1M in GIV1.

#### FREQUENTLY ASKED QUESTIONS

#### Q.

What is the relationship/arrangement with respect to GIG startup companies and them being deal flow for GIV funds?

#### A.

GIG has afforded GIIP and GIV funds first right of refusal to all capital raisings of GIG startup companies (after any pre-emptive rights of 'current' shareholders).

GIV will also source deal flow, predominantly Australian, from other early stage cleantech and medtech companies from Australia and overseas.

#### Q.

How do GIV portfolio companies benefit from the GIG team and services?

#### A.

All GIV portfolio companies, not just those sourced from the GIG stable, will be able to avail themselves of GIG staff via reduced rates (25% DISCOUNT TO MARKET RATES) shared services agreements and licenses to GIG proprietary IP and software.



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